

Public Works Instructional Program Review 2011-2012

Spring 2013

Prepared by

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Public Works Program Review Committee Members

Name	Title
Dr. Irene Malmgren	Vice President of Academic Affairs
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PROGRAM REVIEW – Public Works

The final summary of the program review process for Public Works is attached to this page.

I affirm that this program has been reviewed according to the accepted District procedures for program review and that the final summary accurately reflects the consensus of the members of the review committee.

Jim Lancaster, Dean of Curriculum, Career/Technical and Continuing Education	date
Michelle Plug, Articulation Officer	date
David Kary,, Chair of Curriculum Committee	date
Irene Malmgren, Vice President of Academic Affairs	date
Jim Woolum,, Academic Senate President	date
Geraldine M. Perri, Superintendent/President	date

It will be the department's responsibility to communicate review recommendations with additional offices and services.

	Table of Contents	page #
1.	Executive Summary	5
2.	Faculty and staff	5
3.	Program description (using the catalog description)	6
4.	Program goals and objectives	6
5.	List and review of degrees, certificates, and awards	6
6.	List of industry-based standard certificates and licenses	10
7.	Advisory committee or council	10
8.	Program Student Learning Outcomes (SLOs)	10
9.	Curriculum review and Student Learning Outcomes Assessment	11
10.	Review of previous recommendations	15
11.	Evaluation Criteria - Mission	17
12.	Evaluation Criteria - Need	17
13.	Evaluation Criteria - Quality	17
14.	Evaluation Criteria - Feasibility	17
15.	Evaluation Criteria – Compliance	18

16.	Recommendations	19
17.	Budget Recommendations	20
	Attachment A – Key performance indicator data	21
	Attachment B –	28
	Maintenance Superintendents Association (MSA) Notes - Oct. 9, 2012	
	Attachment C –	29
	Advisory Committee Meeting Minutes – June 12, 2012	
	Attachment D –	33
	Economic Modeling Specialists International (EMSI) Report	
	Attachment E –	40
	Library Report	

1. Executive Summary

A. Program History/Description

Public Works, a career technical program, provides training for entry-level employment or advancement in public works occupations. Job opportunities include public works maintenance worker, arborist, and landscape or park management worker. Upon completion of the courses in this discipline as well as the general education requirements, students may earn an associate degree in Public Works. Students may also earn certificates of achievement in Public Works I or Public Works II. A third certificate of achievement is offered in Public Works/Landscape Management. This program is offered in collaboration with Mt. San Antonio College with course requirements that must be taken at each college. Courses in Public Works are offered at Citrus College and horticulture and landscape courses are offered at Mt. San Antonio College.

The Advisory Council members include directors, supervisors, engineers, and inspectors from public work departments of local cities and the county of Los Angeles and a representative of West Coast Arborists.

Courses in public works are offered on campus in the evening, at off-campus employer sites in the late afternoon and evening, and online.

B. Strengths/Effective Practices

1. Strong program commitment from LA/OC Maintenance Superintendents Association (MSA).

2. Dean is co-chair of MSA education committee.

3. MSA partners with Citrus College to offer scholarships to attend Citrus College Public Works program.

4. Certificate completion is steadily increasing--10/11 had 13 awards, double from the previous year.

C. Weaknesses/Lessons Learned

1. Program suffers from not having full-time faculty leadership.

2. Dean of division responsible for curriculum changes, program review and other 10+1 items within the program.

3. It is extremely difficult to find a qualified faculty to teach the OSHA course.

D. Recommendations/Next Steps

1. Inactivate Certificate of Achievement in Landscape Management.

- 2. Hire one FT faculty.
- 3. Explore internships with city municipalities for students entering field of public works.
- 4. Revise certificates and degree as recommended by employers.

2. Faculty

Full-Time Faculty None Adjunct Faculty Adawiya, Issa Chapman, Fullmer Latta, Rebecca Swartz, Theodore

3. Program description

Public Works, a career technical program, provides training for entry-level employment or advancement in public works occupations. Job opportunities include public works maintenance worker, arborist, and landscape or park management worker. Upon completion of the courses in this discipline as well as the general education requirements, students may earn an associate degree in Public Works. Students may also earn certificates of achievement in Public Works I or Public Works II.

4. Program Goals and Objectives

The goals and objectives of the Public Works Program are:

- a) Provide coursework required for job advancement.
- b) Offer DE courses to provide coursework for those outside of the southern California area.
- c) Offer Certificates of Achievement leading to job placement and/or advancement

5. List and Review of Degrees, Certificates, and Awards

Courses

PUB 150 Public Works I PUB 151 Street Construction and Maintenance James Lancaster

PUB 154 Soils - Trenching and Grading

PUB 155 Public Works Inspection

PUB 156 Concrete Structures and Inspection

PUB 157 Asphalt and Portland Cement

PUB 158 Municipal and Urban Tree Care

PUB 159 Urban Forest Management Planning

PUB 160 Public Administration

PUB 161 California Occupational Safety and Health

PUB 162 Traffic Control Standards, Practices, and Policies

PUB 164 Plan Interpretation and Cost Estimating

PUB 165 Environmental Management in Public Works

PUB 166 Supervision in Public Works

Public Works A.S. Degree

These course offerings prepare new personnel for public works occupations and provide upgrading within these occupations. Job opportunities exist in both the public and private sectors.

This degree requires meeting the Citrus College General Education and proficiency requirements combined with successful completion (grades of "C" and above) of the following major requirements:

Required Courses	Units
PUB150 Public Works I	3
PUB151 Street Construction and Maintenance	3
PUB155 Public Works Inspection	3
PUB157 Asphalt and Portland Cement	3
PUB160 Public Administration	3
PUB164 Plan Interpretation and Cost Estimatin	ig 3
PUB166 Supervision in Public Works	3
Тс	tal Units 21

A.S. Degree Level Student Learning Outcomes

Students completing the Public Works A.S. Degree will:

- 1. Explain how to effectively use resources to administer infrastructure maintenance.
- 2. Describe and explain the fundamentals of street maintenance.
- 3. Demonstrate knowledge of equipment and techniques used for street maintenance.
- 4. Explain preventative methods and materials, emphasizing the importance of the need for longevity, in street construction and maintenance.
- 5. Properly demonstrate a clear understanding of inspection records, duties, and job diary techniques.
- 6. Describe and explain the ability to read and interpret plans.
- 7. Demonstrate a clear understanding of codes and ordinances

Public Works I Certificate of Achievement

These course offerings prepare new personnel for public works occupations and provide upgrading within these occupations. Job opportunities exist in both the public and private sectors.

Required Courses

Course	Title	Units
PUB 150	Public Works I	3
PUB 151	Street Construction and Maintenance	3
PUB 155	Public Works Inspection	3
PUB 157	Asphalt and Portland Cement	3

Select two (2) of the following electives:

Course	Title	Units
PUB 154	Soils - Trenching and Grading	3
PUB 156	Concrete Structures and Inspection	3
PUB 158	Municipal and Urban Tree Care	3
PUB 161	California Occupational Safety and Health	3

PUB 162	Traffic Control Standards, Practices, and Policies	3
PUB 165	Environmental Management in Public Works	3

EMPLOYMENT OPPORTUNITY: Public Works Employees

Certificate of Achievement Student Learning Outcomes:

Students completing the PUBLIC WORKS I Certificate of Achievement will:

1. Describe and explain the fundamentals of street maintenance

2. Demonstrate knowledge of equipment and techniques used for street maintenance

3. Explain preventative methods and materials, emphasizing the importance of the need for longevity, in street construction and maintenance

4. Properly demonstrate a clear understanding of inspection records, duties, and job diary techniques

5. Describe and explain the ability to read and interpret plans and demonstrate a clear understanding of codes and ordinances

6. Explain how to effectively use resources to administer infrastructure maintenance

Public Works II Certificate of Achievement

This Certificate prepares those already working in the Public Works field for promotion to supervisor or manager. Job opportunities exist in both the public and private sectors.

Required Courses

Course	Title	Units
Students must complete the Public Works I Certificate of Achievement plus:		18
PUB 160	Public Administration	3
PUB 164	Plan Interpretation and Cost Estimating	3
PUB 166	Supervision in Public Works	3
CSIS 130	Microcomputer Applications I	4
MATH 150	Intermediate Algebra	5

Select one (1) of the following electives:

Course	Title	Units
BUS 172	Personnel Management	3
BUS 175	Introduction to Management	3
BUS 176	Management for the Office Professional	3
PUB 154	Soils - Trenching and Grading	3
PUB 156	Concrete Structures and Inspection	3
PUB 158	Municipal and Urban Tree Care	3
PUB 159	Urban Forest Management Planning	3
PUB 161	California Occupational Safety and Health	3

PUB 162	Traffic Control Standards, Practices, and Policies	3
PUB 165	Environmental Management in Public Works	3

Employment Opportunity: Public Works Crew Leader, Street Division Supervisor, Maintenance Supervisor, Field Operations Manager

Certificate of Achievement Student Learning Outcomes:

Students completing the PUBLIC WORKS II Certificate of Achievement will:

1. Demonstrate techniques of Public Works administration in planning, finance, and personnel

2. Demonstrate the ability to estimate time, material, labor and equipment needed for Public Works projects

3. Describe effective methods of personnel management including communication, orientation, training, motivation, decision making, performance evaluation, and disciplinary action

4. Demonstrate the ability to use technology to prepare electronic spreadsheets, database management systems, and multimedia presentations

		Awards by Year					
		CCCCO Approval					Total
	Award	Year	2008	2009	2010	2011	
Public Works Level I	AS Degree	1968	2	1	1	4	8
	Certificate	1968	3	3	4	9	19
Public Works Level II	Certificate	1974	2	1	3	2	8
			7	5	8	15	35

Degree or Certificate Title	Date last reviewed by Curriculum	Date degree SLOs written	Date degree SLOs Assessed	Date last reviewed by Advisory Council
Public Works AS Degree			N/A	6/12
Public Works 1			N/A	6/12
Public Works 2			N/A	6/12
Landscape (joint with Mt. SAC)	Deactivated eff. Fall 2012			

All certificates are mapped and courses scheduled/offered to allow completion within 3 semesters.

Landscape certificate recommended to be deactivated due to zero demand

6. List of Industry-Based Standard Certificates and Licenses

None, However the LA/OC MSA chapter is currently exploring the idea of statewide certification for public works employees.

7. Advisory Committee or Council

Name	Position / Company
Ken Boyce	City of Carson/MSA
Bill Ornelas	City of Rosemead/MSA
Robert Swartz	City Engineer/LADPW
Gerard Batista	City of Duarte/MSA
Troy Wittenbrock	City of Duarte/MSA
Issa Idawya	LADPW

8. Program Student Learning Outcomes

The Public Works Program has adopted the Institutional General Education Competencies of Citrus College (as approved by Steering December 8, 2008). General education competencies serve as a common set of core curricular components identified and defined by faculty. Student learning outcomes are behaviors based on these competencies.

Any student transferring, completing a degree or certificate from Citrus College, must demonstrate effectively assessed awareness, understanding, knowledge, skills, and abilities in the selected competencies.

Students completing courses in the Public Works Program will have acquired the following competencies:

1) Communication (personal expression and information acquisition)

- (a) Describe and explain the fundamentals of street maintenance.
- (b) Describe and explain the ability to read and interpret plans.

2) Computation

3) Creative, Critical, and Analytical Thinking, and Information Competency

(a) Properly demonstrate a clear understanding of inspection records, duties, and job diary techniques.

(b) Demonstrate a clear understanding of codes and ordinances.

4) Community/Global Consciousness and Responsibility

5) Technology

Explain how to effectively use resources to administer infrastructure maintenance.

6) Discipline / (Subject Area Specific Content Material)

- (a) Demonstrate knowledge of equipment and techniques used for street maintenance.
- (b) Explain preventative methods and materials, emphasizing the importance of the need
- for longevity, in street construction and maintenance.

9. Curriculum Review and Student Learning Outcomes Assessment

Curriculum/ SLO Assessment Map: Public Works

CC 1: Communication	CC 4: Community/global consciousness and responsibility
CC 2: Computation	CC 5: Technology
CC 3: Creative, Critical, and analytical thinking, information competency	CC 6: Discipline/Subject Area Specific Content Material

plans records techniques methods CA=(Ongoing, Continuing Assessment)
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PUB 150-	PUB 150–Public Works I (3 Units),									
Applicability-D,C Last Offered-S 13, Last Curriculum Date: S07, Curriculum Revision Date: S13										
Course App	Course Applicability Key: T=Transfer, D= Degree, C= Certificate, S= Skill Award									
SLO 1	I							S12		
SLO 2	I							S12		
SLO 3				I				S12		
SLO 4				I				S12		
SLO 5				I				S12		
SLO 6						I		S12		
SLO 7						I		S12		
		SLOK	ov: I- Intro		-Dovolopod	M-Mastor	ad			

SLO Key: I= Introduced, D=Developed, M=Mastered

Applicabili	PUB 151 –Street Construction and Maintenance (3 Units), Applicability-D,C Last Offered-F 12, Last Curriculum Date: S12, Curriculum Revision Date: S18 Course Applicability Key: T=Transfer, D= Degree, C= Certificate, S= Skill Award										
SLO 1	I							S12			
SLO 2			-	D				S12			
SLO 3 I S12											
SLO 4					I			S12			
SLO 5			I					S12			
		SLO Ke	ey: I= Intro	duced, D=	Developed	l, M=Mastere	d				

Applicabili	• •	Offered-S	10, Last Cui	rriculum Da		riculum Revisio	on Date: S18		
SLO 1 I F14									
SLO 2 I F14									
SLO 3	I			I			I	F14	
		SLO K	ey: I= Intro	duced, D=	Developed	, M=Mastere	d		

	CC 1 (a) Explain fund of street maintenance	CC 1 (b) Ability to read and interpret plans	CC 3 (a) Demo understan ding of records	CC 3 (b) Understand codes	CC-5 Effective use of resources	CC 6 (a) Knowledge of equipment and techniques	CC 6 (b) Knowledge of preventative methods	Date of SLO Assessment semester / year or CA=(Ongoing, Continuing Assessment)
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PUB 155	PUB 155–Public Works Inspection (3 Units),										
Applicability-D,C Last Offered-S 13, Last Curriculum Date: F08, Curriculum Revision Date: F14											
Course Applicability Key: T=Transfer, D= Degree, C= Certificate, S= Skill Award											
SLO 1	SLO 1 I S12										
SLO 2 I I S12											
SLO 3		_	I	D				S12			
SLO 4		-						S12			
		SLO Ke	ey: I= Intro	duced, D	=Developed	l, M=Master	ed				

PUB 156-	PUB 156–Concrete Structures and Inspection (3 Units),										
Applicabili	Applicability-D,C Last Offered-S 13, Last Curriculum Date: S06, Curriculum Revision Date: S12										
Course Applicability Key: T=Transfer, D= Degree, C= Certificate, S= Skill Award											
SLO 1						I		S12			
SLO 2						I		S12			
SLO 3						I		S12			
SLO 4	I							S12			
SLO 5				I		I		S12			
SLO 6			I		I			S12			
		SLO Ke	ey: I= Intro	duced, D=	Developed	, M=Mastere	d				

PUB 157-	-Asphalt an	nd Portland	d Cement	(3 Units),						
Applicabili	Applicability-D/C Last Offered-S 13, Last Curriculum Date:S06, Curriculum Revision Date: S12									
Course App	licability Key:	T=Transfer,	D= Degree,	C= Certificat	e, S= Skill Awa	rd	-	-		
SLO 1	I					I		S12		
SLO 2	I					I		S12		
SLO 3	I							S12		
SLO 4	I			I				S12		
SLO 5				I		-		S12		
SLO 6						D		S12		
SLO 7				D				S12		
		SLO Ke	ey: I= Intro	duced, D=	Developed	, M=Mastere	ed			

1	CC 1 (a) Explain fund of street maintenance	CC 1 (b) Ability to read and interpret plans	CC 3 (a) Demo understan ding of records	CC 3 (b) Understand codes	CC- 5 Effective use of resources	CC 6 (a) Knowledge of equipment and techniques	CC 6 (b) Knowledge of preventative methods	Date of SLO Assessment semester / year or CA=(Ongoing, Continuing Assessment)
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PUB 158-	-Municipal	and Urbar	n Tree Care	e (3 Units),							
Applicabili	Applicability-D,C Last Offered-F 12, Last Curriculum Date:F09 , Curriculum Revision Date: F15										
Course App	licability Key:	T=Transfer,	D= Degree,	C= Certificat	e, S= Skill Awa	ard					
SLO 1	01 I I F12										
SLO 2	LO 2 I F 12										
SLO 3	SLO 3 I I I F 12										
SLO 4						I		F 12			
SLO 5							I	F 12			
SLO 6					I			F 12			
SLO 7	SLO 7 I I F12										
SLO 8	SLO 8 I F 12										
	SLO Key: I= Introduced, D=Developed, M=Mastered										

Applicabili	PUB 159–Urban Forest Management Planning (3 Units), Applicability-D,C Last Offered-F 10, Last Curriculum Date:F09, Curriculum Revision Date: F15 Course Applicability Key: T=Transfer, D= Degree, C= Certificate, S= Skill Award										
SLO 1											
SLO 2	LO 2 I When offered										
SLO 3	I When offered										
SLO 4		Ι						When offered			
SLO 5				I				When offered			
SLO 6	SLO 6 I When offered										
SLO 7 D When offered											
	SLO Key: I= Introduced, D=Developed, M=Mastered										

	PUB 160–Public Administration (3 Units),									
	Applicability-D,C Last Offered-S 13, Last Curriculum Date:S12, Curriculum Revision Date: S18 Course Applicability Key: T=Transfer, D= Degree, C= Certificate, S= Skill Award									
Course App	licability key:	T=Transfer,	D= Degree,	C= Certificate	e, S= SKIII AWa	ra				
SLO 1	LO 1 I S 12									
SLO 2					I			S 12		
SLO 3	SLO 3 I I S 12									
	SLO Key: I= Introduced, D=Developed, M=Mastered									

1	CC 1 (a) Explain fund of street maintenance	CC 1 (b) Ability to read and interpret plans	CC 3 (a) Demo understan ding of records	CC 3 (b) Understand codes	CC- 5 Effective use of resources	CC 6 (a) Knowledge of equipment and techniques	CC 6 (b) Knowledge of preventative methods	Date of SLO Assessment semester / year or CA=(Ongoing, Continuing Assessment)
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	PUB 161–California Occupational Safety and Health (3 Units),									
• •	Applicability-C Last Offered-S 12, Last Curriculum Date:S06 , Curriculum Revision Date: S12 Course Applicability Key: T=Transfer, D= Degree, C= Certificate, S= Skill Award									
SLO 1										
SLO 2	SLO 2 I F 13									
SLO 3				Ι				F 13		
SLO 4				Ι				F 13		
SLO 5 I F 13										
	SLO Key: I= Introduced, D=Developed, M=Mastered									

Applicabil	PUB 162–Traffic Control Standards, Practices, and Policies (3 Units), Applicability-C Last Offered-F 11, Last Curriculum Date:S12, Curriculum Revision Date: S18 Course Applicability Key: T=Transfer, D= Degree, C= Certificate, S= Skill Award									
SLO 1										
SLO 2	I			I				S 14		
SLO 3				I				S 14		
SLO 4 I S 14										
	SLO Key: I= Introduced, D=Developed, M=Mastered									

Applicabili	PUB 164 –Plan Interpretation and Cost Estimating (3 Units), Applicability-C Last Offered-F 12, Last Curriculum Date:S12, Curriculum Revision Date: S18 Course Applicability Key: T=Transfer, D= Degree, C= Certificate, S= Skill Award										
SLO 1											
SLO 2	SLO 2 I I I S 13										
SLO 3				I	I			S 13			
SLO 4	I							S 13			
SLO 5	I							S 13			
SLO 6	SLO 6 I I S 13										
	SLO Key: I= Introduced, D=Developed, M=Mastered										

	CC 1 (a) Explain fund of street maintenance	CC 1 (b) Ability to read and interpret plans	CC 3 (a) Demo understan ding of records	CC 3 (b) Understand codes	CC- 5 Effective use of resources	CC 6 (a) Knowledge of equipment and techniques	CC 6 (b) Knowledge of preventative methods	Date of SLO Assessment semester / year or CA=(Ongoing, Continuing Assessment)
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PUB 165-Environmental Management in Public Works (3 Units), Applicability-C Last Offered-S 12, Last Curriculum Date:S09 , Curriculum Revision Date: Currently under review Course Applicability Key: T=Transfer, D= Degree, C= Certificate, S= Skill Award SLO 1 S 12 1 D SLO 2 S 12 SLO 3 Т S 12 Т SLO 4 L S 12 Т S 12 SLO 5 SLO 6 D S 12 SLO Key: I= Introduced, D=Developed, M=Mastered

PUB 166-	-Supervisio	n in Public	Works (3	Units),							
	Applicability-C Last Offered-F 12, Last Curriculum Date:S06 , Curriculum Revision Date: S12										
Course App	Course Applicability Key: T=Transfer, D= Degree, C= Certificate, S= Skill Award										
SLO 1	SLO 1 I S 13										
SLO 2	SLO 2 I I I S 13										
SLO 3	SLO 3 I S 13										
SLO 4				I				S 13			
SLO 5						I		S 13			
SLO 6			I					S 13			
SLO 7	SLO 7 I S 13										
SLO 8	SLO 8 I S13										
	SLO Key: I= Introduced, D=Developed, M=Mastered										

10. Review of previous recommendations

Mission:

a. By headcount, there are approximately 100 Public Works students enrolled at Citrus College at any given time, most taking one class per semester. A portion of these students are working toward their Public Works Certificate. The Public Works Program Review 2005-2006 indicates 7 certificates were awarded. A certificate requires six classes which, for the typical Public Works student, would take six semesters to complete. It would therefore be expected that approximately 10 or more certificates should be awarded annually. It is recommended that staff increase their efforts in identifying eligible students to apply for their Public Works Certificate. Response: Certificate completions are increasing. there were 13 completions in 10/11, a doubling from the previous year. An in-house CTE counselor has helped facilitate this process.

b. Though employees in the public works industry are overwhelmingly male, it is recommended that a concerted effort be put forth to attract female students into the program. Response: Kim Holland hosted a "Women in the Workforce" event prior to her retirement. The event had a large public works component.

Need:

a. It is recommended that a promotional slick be developed for the Public Works program. Response: incomplete

b. It is recommended that the new Outreach Coordinator be consulted regarding promotion of the Public Works program. Response: incomplete

Quality:

a. Recognizing the lack of gender balance in this industry, it is recommended that an emphasis is placed on the recruitment of women.

Response: Kim Holland hosted a "Women in the Workforce" event prior to her retirement. The event had a large public works component.

b. All syllabi will be revised by the fall 2006 semester to reflect the new Student Learning Outcomes.

Response: All Syllabi contain SLOs

c. Syllabi should be consistent with regard to a statement of accessing service for students with disabilities.

Response: Complete

d. The new Wingspan system will be explored to determine if it can flag students who are eligible for certificates and to track those awarded.

Response: Degree audit software purchased in 2010, awaiting implementation

Feasibility: NONE

Compliance: NONE

11. Evaluation Criteria – Mission

Current status

Program is one of only three public works programs in the state.

Commendations

a. Curriculum and program are very well aligned with the needs of the industry. modifications are made based upon advisory counsel reccomendations

Recommendations

a. Needs a full-time faculty member to provide ground level leadership and program oversight/ownership

12. Evaluation Criteria – Need

The program is one of only three public works programs in the state. Employment is fairly level, but consistent. Students who enroll in the class are generally incumbent workers in the field who are seeking career advancement from a crew worker to foreman or foreman to director. Some students are seeking to improve skill levels for their current position. There is no state licensing in this career field. A limited number of Certificates of Achievement are issued.

Current status

Program is one of only three public works programs in the state. There are no industry-based certifications in Public Works. Please see the EMSI Report (Attachment D) for more information. **Commendation**s

a. **Recommendations**

a.

13. Evaluation Criteria – Quality

Current status

Curriculum and program are very well aligned with the needs of the industry. modifications are made based upon advisory counsel recommendations

Commendations

a.

Recommendations

- a. Explore internships with city municipalities for students entering field of public works
- b. Revise certificates and degree as recommended by employers.

14. Evaluation Criteria – Feasibility

Current status

Courses in public works are offered on campus in the evening, at off-campus employer sites in the late afternoon and evening, and online.

No full-time faculty leadership

Commendations

a.

Recommendations

a. needs a full-time faculty member to provide ground level leadership and program oversight/ownership

15. Evaluation Criteria – Compliance

Current status

Advisory council meets regularly Program has an excellent partnership with MSA

Commendations

a. For being staffed with 100% adjunct, the faculty completed all course SLO Assessments.

Recommendations

a. Course Outlines of Record for PUB 150, 156, 157, 161, and 166 need to be refreshed to remain in compliance. PUB 159 is being reviewed for deactivation.

16. Recommendations

Rank	Description of recommendation (actions or behaviors to be completed)	Responsible person(s)	Target Date	Personnel	Facilities	Equip. / Software	Supplies
1	Innactivate Certificate of Achievement in Landscape Management.	Dean	12/12				
2	Hire one FT faculty.	FNIC/BOT	6/13	\square			
3	Explore interships with city municipalites for students entering field of public works.	Dean/MSA	6/13				
4	Revise certificates and degree as recommended by employers.	Dean	6/13				
5							
6							
7							

Comments

17. Budget Recommendations

Resources are needed in the following areas:

Certificated Personnel (FNIC)

Position	Discuss impact on goals / SLOs	Impact ◊	Priority ‡
FT Faculty	No faculty leadership, program is 100% adjunct	MNQ	2

Classified Personnel

Position	Discuss impact on goals / SLOs	Impact \diamond	Priority ‡

Facilities

Facilities / repairs or modifications needed	Discuss impact on goals / SLOs	Bldg / Room	Impact \diamond	Priority ‡

Computers / Software (Tecs)

Item	Discuss impact on goals / SLOs	Cost	Impact ◊	Priority ‡

Equipment

Item	Discuss impact on goals / SLOs	Cost	Impact \diamond	Priority ‡

Supplies (Division)

Item	Discuss impact on goals / SLOs	Cost	Impact \diamond	Priority ‡

Additional information:

◊ Impact:

M = **Mission:** Does program meet the District's mission and established core competencies? Does program reflect the District's diversity?

N = **Need:** How is program addressing needs based on labor market data, enrollment, articulation, advisory committee, regional agreements, etc.?

 $\mathbf{Q} = \mathbf{Quality:}$ Are lecture/lab unit values appropriate? Have the course outlines been reviewed / updated regularly? Are disciplines appropriate? Is faculty development adequate? Does program support State and District emphasis on critical thinking, problem solving and written expression? Does program meet stated objectives in the form of SLOs? Are course pre-requisites and co-requisites validated?

 $\mathbf{F} = \mathbf{Feasibility:}$ Are facilities, equipment, and library resources adequate? Are evening programs and services adequate? Are course offerings frequent enough for students to make adequate progress in both day and evening programs? Does the program have adequate communication with & support from Counseling?

C = Compliance: Do course requisites meet Federal, State & District requirements? Do the course outlines meet state, district & federal regulations for content? Do vocational programs have regular advisory meetings?

‡ Priority: (Note: When discussing priority, consider the following and address in Column 2)

A. Is this goal mandated by law, rule, or district policy?

B. Is this goal essential to program success?

C. Is this goal necessary to maintain / improve program student learning outcomes?

Attachment A: Key Performance Indicator data pages

	Key Performance Indicators	Fall04	Fall05	Fall06	Fall07	Fall08	Fall09
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
	Program Access						
1	Majors (total)						
2	New Majors						
3	Courses Offered	4.0	4.0	2.0	3.0	4.0	5.0
4	Sections Offered	4.0	4.0	2.0	5.0	5.0	5.0
5	Morning Secions						
6	Afternoon Sections				3.0	1.0	1.0
7	Evening Sections	3.0	3.0	1.0	1.0	3.0	3.0
8	Arranged Sections						
9	Weekend Sections						
10	Short Term Sections	0.0	0.0	0.0	0.0	0.0	0.0
11	Distance Ed Full-Term Sections	1.0	1.0	1.0	1.0	1.0	1.0
12	Distance Ed Short-Term Sections						
13	Enrollment	107	95	37	144	155	120
14	Weekly Student Contact hours (WSCH)	317.9	280.0	107.9	444.6	518.5	395.0
15	Full-Time Equivalent Students (FTES)	10.9	9.6	3.7	13.7	16.0	12.2
	Program Resources						
16	Full-Time Equivalent Faculty (FTEF)	0.6	0.6	0.3	0.7	0.8	0.8
17	Credit Reimbursement Rate	\$2,922.30	\$3,259.71	\$3,476.34	\$3,668.28	\$3,834.46	\$3,834.46
	Program Operation						
18	WSCH/FTEF	567.7	500.0	385.4	609.1	648.1	500.1
19	FTES/FTEF	19.5	17.1	13.2	18.8	20.0	15.4
20	Fill Rate at Census	57.8	49.5	38.0	58.9	75.4	50.7
	Program Success						
21	Course Retention	92.5	90.5	97.3	100.0	99.4	95.0
22	Course Success	71.0	77.9	75.7	86.8	86.5	77.5

	Key Performance Indicators				Winter08	Winter09	Winter10
		Year	Year	Year			
		1	2	3	Year 4	Year 5	Year 6
	Program Access	-	r	1	1		
1	Majors (total)						
2	New Majors						
3	Courses Offered						
4	Sections Offered						
5	Morning Secions						
6	Afternoon Sections						
7	Evening Sections						
8	Arranged Sections						
9	Weekend Sections						
10	Short Term Sections						
11	Distance Ed Full-Term Sections						
12	Distance Ed Short-Term Sections						
13	Enrollment						
14	Weekly Student Contact hours (WSCH)				0.0	0.0	0.0
15	Full-Time Equivalent Students (FTES)						
	Program Resources						
16	Full-Time Equivalent Faculty (FTEF)						
17	Credit Reimbursement Rate				\$3,668.28	\$3,834.46	\$3,834.46
	Program Operation						
18	WSCH/FTEF						
19	FTES/FTEF						
20	Fill Rate at Census						
	Program Success						
21	Course Retention						
22	Course Success						

	Key Performance Indicators	Spring05	Spring06	Spring07	Spring08	Spring09	Spring10
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
	Program Access						
1	Majors (total)						
2	New Majors						
3	Courses Offered	4.0	4.0	3.0	5.0	5.0	4.0
4	Sections Offered	4.0	4.0	3.0	5.0	6.0	4.0
5	Morning Secions						
6	Afternoon Sections				2.0	1.0	1.0
7	Evening Sections	3.0	3.0	2.0	2.0	3.0	2.0
8	Arranged Sections						
9	Weekend Sections						
10	Short Term Sections	0.0	0.0	0.0	1.0	0.0	0.0
11	Distance Ed Full-Term Sections	1.0	1.0	1.0	1.0	2.0	1.0
12	Distance Ed Short-Term Sections				0.0		
13	Enrollment	106	90	63	162	174	144
14	Weekly Student Contact hours (WSCH)	309.2	262.5	183.8	530.2	562.9	478.0
15	Full-Time Equivalent Students (FTES)	10.6	9.0	6.3	16.4	17.4	14.8
	Program Resources						
16	Full-Time Equivalent Faculty (FTEF)	0.6	0.6	0.4	0.8	0.9	0.8
17	Credit Reimbursement Rate	\$2,922.30	\$3,259.71	\$3,476.34	\$3,668.28	\$3,834.46	\$3,834.46
	Program Operation						
18	WSCH/FTEF	552.1	468.8	437.5	679.7	605.3	597.5
19	FTES/FTEF	18.9	16.1	15.0	21.0	18.7	18.4
20	Fill Rate at Census	50.2	45.7	44.7	61.6	63.7	78.3
	Program Success						
21	Course Retention	96.2	94.4	95.2	96.3	98.9	97.9
22	Course Success	93.4	86.7	77.8	84.0	86.8	79.2

	Key Performance Indicators	Sum 04	Sum 05	Sum 06	Sum 07	Sum 08	Sum 09
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
	Program Access						
1	Majors (total)						
2	New Majors						
3	Courses Offered			1.0	1.0	2.0	1.0
4	Sections Offered			1.0	1.0	2.0	1.0
5	Morning Secions						
6	Afternoon Sections			1.0		1.0	
7	Evening Sections						
8	Arranged Sections						
9	Weekend Sections						
10	Short Term Sections			0.0	0.0	0.0	0.0
11	DistanceEd Full-Term Sections			0.0		0.0	
12	DistanceEd Short-Term Sections				1.0	1.0	1.0
13	Enrollment				20	71	35
14	Weekly Student Contact hours (WSCH)	0.0	0.0	52.5	60.1	219.1	105.0
	Full-Time Equivalent Students						
15	(FTES)			1.8	2.1	6.8	3.2
	Program Resources						
16	Full-Time Equivalent Faculty (FTEF)		A	0.1	0.1	0.3	0.1
17	Credit Reimbursement Rate	\$2,922.30	\$3,259.71	\$3,476.34	\$3,668.28	\$3,834.46	\$3,834.46
	Program Operation						
18	WSCH/FTEF			375.0	429.2	730.2	750.0
19	FTES/FTEF			12.9	14.7	22.5	23.1
20	Fill Rate at Census				66.7	85.6	73.3
	Program Success						
21	Course Retention				100.0	100.0	94.3
22	Course Success				100.0	97.2	77.1

	C	4-05	C)5-06		06-07	()7-08	0)8-09	C	9-10
	Y	'ear1	Y	′ear2		Year3	١	/ear4	Y	′ear5	Y	'ear6
der		0.4%		0.2%	6	7 70/		4.00(F 20/	26	47.1
Female	11	8.1%	11	9.2%	6	7.7%	4	1.8%	14	5.2%	36	17.2
Male	124	91.9%	109	90.8%	72	92.3%	193	87.3%	247	91.8%	169	80.
Missing	425	100.00/	420	400.00/	70	400.00/	24	10.9%	8	3.0%	4	1.
Total	135	100.0%	120	100.0%	78	100.0%	221	100.0%	269	100.0%	209	100.
19 or younger	8	5.9%	8	6.7%	1	1.3%	3	1.4%	3	1.1%	19	9.
20-24	25	18.5%	19	15.8%	12	15.4%	27	12.2%	29	10.8%	42	20.
25-29	17	12.6%	14	11.7%	10	12.8%	41	18.6%	51	19.0%	30	14.
30-34	22	16.3%	23	19.2%	13	16.7%	30	13.6%	38	14.1%	27	12.
35-39	16	10.5%	19	15.8%	15	19.2%	36	16.3%	56	20.8%	28	13.
40-49	33	24.4%	29	24.2%	22	28.2%	63	28.5%	71	26.4%	43	20.
50 and above	14	10.4%	8	6.7%	5	6.4%	21	9.5%	21	7.8%	20	
Total	135	100.0%	120	100.0%	78	100.0%	221	100.0%	269	100.0%	209	100.
nicity	100	1001070	120	20010/0	70	1001070		1001070	205	2001070	205	100.
Asian	9	6.7%	8	6.7%	3	3.8%	2	0.9%	8	3.0%	3	1.
Black or African												
American	13	9.6%	7	5.8%	4	5.1%	39	17.6%	28	10.4%	27	12
Hispanic/Latino	54	40.0%	50	41.7%	30	38.5%	78	35.3%	128	47.6%	83	39.
American Indian or												
Alaska Native	4	3.0%	1	0.8%	1	1.3%	3	1.4%	2	0.7%		
Native Hawaiian or												
Other Pacific Islander							1	0.5%	1	0.4%		
White	47	34.8%	40	33.3%	38	48.7%	41	18.6%	52	19.3%	32	15
Two or More Races Unknown/Non-											1	0
Respondent	8	5.9%	14	11.7%	2	2.6%	57	25.8%	50	18.6%	63	30.
Total	135	100.0%	120	100.0%	78	100.0%	221	100.0%	269	100.0%	209	100.
cational Goal	155	100.070	120	100.070	70	100.070		100.070	205	100.070	205	100.
Degree & Transfer	11	8.1%	23	19.2%	9	11.5%	5	2.3%	13	4.8%	37	17.
Transfer	7	5.2%	3	2.5%	5	6.4%	1	0.5%	2	0.7%	8	3.
AA/AS	11	8.1%	9	7.5%	3	3.8%	23	10.4%	47	17.5%	31	14
License	14	10.4%	5	4.2%		0.0%	9	4.1%	8	3.0%	4	1.
Certificate	28	20.7%	27	22.5%	15	19.2%	51	23.1%	44	16.4%	25	12
Job Skills	51	37.8%	40	33.3%	35	44.9%	85	38.5%	97	36.1%	59	28
Basic Skills							10	4.5%	29	10.8%	15	7.
Personal											1	0.
Undecided							5	2.3%	20	7.4%	20	9
Not Reported	13	9.6%	13	10.8%	11	14.1%	32	14.5%	9	3.3%	9	4.
Total	135	100.0%	120	100.0%	78	100.0%	221	100.0%	269	100.0%	209	100.

	Key Performance Indicators	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10
		Year1	Year2	Year3	Year4	Year5	Year6
	Program Resources						
23	Revenue: FTES*Reimbursement Rate	\$62,202.39	\$60,304.64	\$34,763.40	\$117,605.06	\$152,343.10	\$114,842.08
24	Total District Adopted Program Budget	NO DATA	23,592	19,802	35,050	52,089	43,947
25	Support Personnel (wage without benefit, 2200 and 2400 in budget)	n/a	n/a	n/a	n/a	0	N/A
26	Supplies (4300 in budget)	0	0	0	NO DATA	104	0
27	Cost	17,507	24,683	15,702	NO DATA	51,914	
28	Total FTES for the year	21.3	18.5	10	32.06	39.73	29.95
29	Cost per FTES	821.92	1,334.22	1,570.20		1,306.67	
	Degrees and Certificates						
30	Degree: Public Works				2	1	2
31	Certificates: Public Works	10	20	10	10	8	10
32	Skill Awards						
33	Licenses (reported by department)						
	Career Technical Education Programs						
34	VTEA Grant						
35	Industry Contributions to Program Resources						
36	Available Jobs		•	•			•
37	Attach one copy of the three most recen	t College Core	Indicator Info	rmation forms	for each of the a	appropriate TOP	odes ?
38	Please include "Student Satisfaction" and	d "Employer Sa	tisfaction" in t	he program rev	view write-up.		
39	Labor market data						

Attachment B: Maintenance Superintendents Association (MSA) Notes – Oct. 9, 2012

How would you like to see the Public Works certificate change? What does it need to include? Is it missing anything in its current form?

Provides a good foundation for what is needed on the job, especially as a supplement to work being performed by those already employed in the field of public works (Gerard)

ADD work experience/field work component – especially for those not working in public works while enrolled

- Supplement to classroom instruction

ADD irrigation fundamentals

ADD full service maintenance component – tress, gardening, irrigation, street maintenance, etc.

- Many cities do 'cross over' work and do not contract out other service the employee may need to be versed in all of these areas so they are capable of performing the work needed at any given time
- ADD signal technology
- ADD job shadowing
 - Spend a day in the field at a city office
 - Match the skills needed with the city/yard that specializes in the same services
 - Not necessarily do any work that day, but instead experience what is needed to perform in that job, what occurs in the city on any given day, etc.
 - Many were willing to participate in this part of the program

ADD internships

- It is an EASY process many work through their HR departments to 'hire' the intern
- Example the intern shadowed an employee for 8 weeks helped provide career direction for those still undecided about specialty
- Many internships have led to employment following internship

Attachment C: Advisory Committee Meeting Minutes

CITRUS COMMUNITY COLLEGE Public Works Tuesday, June 12, 2012 1:00pm – 3:00pm

Attendees: Ken Boyce, City of Carson; Bill Ornelas, City of Rosemead; Marti DeYoung, Grant Specialist, Citrus College; Jim Lancaster, Dean of Curriculum, CTCE, Robert Swartz, Senior Civil Engineer, LA County DWP; Gerard C. Batista, City of Duarte; Troy Wittenbrock, Field Services Manager, City of Duarte

Agenda	Discussion	Recommendations & Action Items
Welcome and Introductions	Jim Lancaster introduced himself as the Dean of Curriculum, Career, Technical, and Continuing Education. The Advisory Council was introduced. A sign-in sheet and hand-out materials was circulated.	
Updates and News	It is mandatory that an advisory meeting for all Community College CTE Programs be conducted at least once a year. We look to the industry for input on current and future needs, which assists us to stay on track as a college in providing students quality programs that leads to employment: high- wage, high- skill or high-demand careers.	
	Also Advisory contacts assist in keeping us informed of job availability within the industry.	
	Importantly, applying for additional grant funding (Perkins, VTEA) for these programs requires having an Advisory Committee. The college goal is to follow the industry and meet the needs of the community.	
Program Certificate and Degree Outcomes/Review	The Public Works Certificate requires updating and revamping. There has not been a demand for it and is on historical status until it is recommended to bring it back. Some students do not understand the process in filing for a certificate and steps will be made to inform the procedure. Jim asks the faculty to assist in updating.	
Program Review	New adjunct must be hired in order to teach courses that pertain to the certificate.	
	We must offer a minimum of 5ive classes per semester to keep on track with the certificate program.	New adjunct must be hired to fill courses required for the certificate. Faculty
	We will be a school of 10,000 students. Many adjuncts have been released due to fewer classes being offered. There is a hiring freeze for classified staff. We have had to eliminate participation in some outside events since there is a lack of staff.	will assist in the search.

		1
	Only three colleges offer Public Works Programs, therefore	
	important to maintain the program at Citrus College. A full-time faculty instructor is necessary.	
		Full-Time instructor is
	Jim explained that student frustration level is high with their inability to obtain classes. The advisory questioned if the increased tuition costs have helped with the budget and Jim explained that dollars collected from community colleges go directly to the state general fund rather than the college unlike the CSU or UC system which a portion goes to the college directly.	necessary.
	Every six years all courses must go through a formal review. Jim had the group review the certificates and course descriptions and associates degree.	
	Public Works I Certificate: Math department is not offering the class necessary for the certificate. It has been replaced with 4 required courses and select two electives. We saw an increase in completers. Also, we have a career counselor which has helped.	
	Public Works II Certificate: Added Math 150 CIS 130 Plus two Supervisory Courses One Elective	
	AS Degree: Streamlined with: Public Works I Public Works II	
	Is this still what is needed? And, are the outcomes relevant? Students are discouraged with complicated math, therefore need technical math that is relevant to the discipline of Public Works.	Recommended that a Technical math course be written relevant to Public Works and gives credit for an AA Degree.
	Jim reviewed the learning outcomes for each certificate. Move some of the learning outcomes to Public Works II.	
	Is there a way to create internships and can it be an elective?	
Internships	The group asked if there is an opportunity for grants to be used in the program. An internship does not require pay for students but enrolled in a class. Jim suggested it be modeled from the very successful Automotive Technology work experience program.	
	A suggestion is to possibly engage through the city's private vendors. Or a job shadowing on different segments of Public Works. This would be designed for those students that are unemployed of looking to make a switch. This would be an elective and not a requirement. Students that become interns are hired much quicker and more	Faculty agrees that an internship is desirable and they will continue to discuss the details.

	successful.	
Data	There are some aspects of the Public Works that might not be conducive to interns due to safety factors. Interns must not displace a worker. This is not an apprenticeship.	Jim and Marti De Young will research grant dollars for a pilot internship program. It will be discussed further. Course must be written.
Certificates/Degrees Awarded	Jim distributed the most current data information on degrees and certificates awarded. 2010-11 = 13 degree/certificates awarded This was doubled from the previous year due to having a dedicated counselor to the CTE Programs.	
	We have proven it to be effective and Marti and Jim are working diligently to maintain having a CTE instructor.	
	All Public Works courses will be taught in one classroom that can be concentrated to the program. We can put supplies and industry posters, information on the walls that pertain strictly to the industry.	
Program Needs and Recommendations	Since Public Works does not have a full-time faculty, Jim is requesting needs and recommendations from each of the faculty and he will then write their program review. This is used as a planning tool.	Jim will write the Program Review with all recommended needs.
	As MSA develops a state-wide certification our curriculum should be standardized and aligned towards those requirements. i.e., model with water program.	
	If MSA requires CEU courses, they must be developed into the curriculum.	The curriculum will be standardized and aligned towards the
	A student outcome would be that the student will be qualified to take the certification test.	MSA state-wide certification.
	To better serve the working student we will explore developing one or two unit courses in addition to the traditional three unit course.	
	Group would like data to support which courses should be developed that teaches to the weakest subject areas, i.e., math, writing, communication, computer.	
	The state of California is concerned that many classes do not require enough basic skills. We are working on an implementation plan that addresses the requirement without creating all basic skills classes. A suggestion would be to create a pre-requisite of an introductory class that incorporates the basic skills that applies to the subject.	Create a pre-requisite introductory course with the option of waiving the requirement for those students that have
	Enrollment is higher with those classes conducted on-campus; therefore most of the off-site locations will be eliminated.	More experience.
	There is still a tremendous need for additional Public Work	new Public Work

	instructors.	instructors.
	Per Issa Adawiya there is a significantly large population of Public Works students, and he would be willing to teach a certificate suite of courses as an off-site location.	Jim will meet with the CTE Dean from Santa Clarita to partnership with
	A suggestion is to advertise with the cities that a Public Works certificate is a preferred qualification to the position.	
	Marti and Jim explained that it has been difficult to create excitement and interest with the high schools for the Public Works Program.	Advertise with the cities that a Public Works certificate be recognized as a preferred qualification.
	The Advisory agree that a dedicated career counselor who is well-versed in the industry and not just course work is a critical component to assisting students in understanding the various jobs and management careers within the Public Works field.	A Career Counselor is critical to assisting students in
	The Advisory will continue throughout the year to submit ideas and needs for the program to Jim Lancaster.	understanding the industry and program.
	The next meeting will be announced.	Advisory will continually submit recommendations and needs throughout the year to Jim Lancaster.
Meeting Adjourned		
Submitted by: Lois Bottari		

Attachment D: Economic Modeling Specialists International (EMSI) Report

1000 West Foothill Boulevard

Glendora, California 91741-1899

Occupation Report

LA/OC/SB



Report Info		
Dataset Version	2013.1	
Timeframe	2011 - 2017	
Region Name	LA/OC/SB	
Counties	Los Angeles, CA (6037)	
Orange, CA (6059)		
San Bernardino, CA (6071)	
Civil Engineering Tec		
3022) Tree Trimmers a	and Pruners	
(37-3013)		
Cement Masons and G	Concrete Finishers (47-	
2051) Highway Mainte	enance Workers (47-	
4051)		

Job Distribution



Overview

Annual Openings Estimate (2012)	374
Related Completions (2011)	386
Current Job Postings	N/A for Multiple Codes

Gender	
Male	97%
Female	3%
Age	
14-18	1%
19-24	7%
25-44	52%
45-64	37%
65+	3%

12,829	7.0%	\$21.55/h r
Jobs (2012)	% Change (2011-2017)	Median Earnings
National Location Quotient: 0.61	Nation: 7.3%	Nation: \$17.42/hr

12,609 13,494 7.0% 885 2011 Jobs 2017 Jobs % Change (2011-2017) Change (2011-2017) 16000 14000 -12000-10000 -Jobs 8000 -6000 -4000 -2000 -0 2011 2012 2013 2014 2015 2016 2017

Occupation	2011 Jobs	2017 Jobs	Change	% Change
Civil Engineering Technicians (17-3022)	2,465	2,670	205	8%
Tree Trimmers and Pruners (37-3013)	3,175	3,295	120	4%
Cement Masons and Concrete Finishers (47-2051)	5,364	5,653	289	5%
Highway Maintenance Workers (47-4051)	1,431	1,694	263	18%
Traffic Technicians (53-6041)	173	181	8	5%

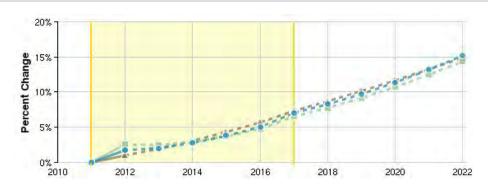
LA/OC/SB | Growth for Target Occupations

LA/OC/SB | Percentile Earnings



Occupation	10th Percentile Earnings	Median Earnings	90th Percentile Earnings
Civil Engineering Technicians (17-3022)	\$21.18	\$30.61	\$40.43
Tree Trimmers and Pruners (37-3013)	\$11.59	\$14.26	\$19.36
Cement Masons and Concrete Finishers (47-2051)	\$12.47	\$21.15	\$34.21
Highway Maintenance Workers (47-4051)	\$17.47	\$23.68	\$34.93
Traffic Technicians (53-6041)	\$12.67	\$19.32	\$34.93

Regional Trends



2011 Jobs	2017 Jobs	% Change
12,609	13,494	7.0%
38,036	40,526	6.5%
451,539	484,647	7.3%
	Jobs 12,609 38,036	

Educational Programs

6 Programs (2011)			386 Completions (2011)		
Program	2007	2008	2009	2010	2011
Building Construction Technology (46.0415)	0	0	0	147	187
Construction Engineering Technology/Technician (15.1001)	57	76	81	127	112
Engineering Technology, General (15.0000)	33	43	32	28	44
Construction Trades, General (46.0000)	102	73	17	50	43
Construction/Heavy Equipment/Earthmoving Equipment Operation (49.0202)	0	0	0	0	0

Inverse Staffing Patterns

Industry	Occupation Group Jobs in Industry (2012)	% of Occupation Group in Industry (2012)	% of Total Jobs in Industry (2012)
Landscaping Services (561730)	2,827	22.0%	5.1%
Poured Concrete Foundation and Structure Contractors (238110)	2,265	17.7%	27.1%
Local Government, Excluding Education and Hospitals (903999)	1,878	14.6%	0.7%
Engineering Services (541330)	1,277	10.0%	2.7%
All Other Specialty Trade Contractors (238990)	641	5.0%	2.6%

Data Sources and Calculations

State Data Sources

This report uses state data from the following agencies: California Labor Market Information Department

Institution Data

The institution data in this report is taken directly from the national IPEDS database published by the U.S. Department of Education's National Center for Education Statistics.

Completers Data

The completers data in this report is taken directly from the national IPEDS database published by the U.S. Department of Education's National Center for Education Statistics.

Location Quotient

Location quotient (LQ) is a way of quantifying how concentrated a particular industry, cluster, occupation, or demographic group is in a region as compared to the nation. It can reveal what makes a particular region unique in comparison to the national average.

Staffing Patterns Data

The staffing patterns data in this report is compiled from several sources using a specialized process. Sources include Occupational Employment Statistics, and the National Occupation Matrix. EMSI uses ratios from the national matrix and inputs regional jobs by industry, converting these to jobs by occupation. The ratios derived from this are adjusted to equal actual regional data, resulting in a unique regional staffing pattern.

Attachment E: Library Report

CITRUS COLLEGE LIBRARY SPRING 2013 LIBRARY REPORT: PUBLIC WORKS

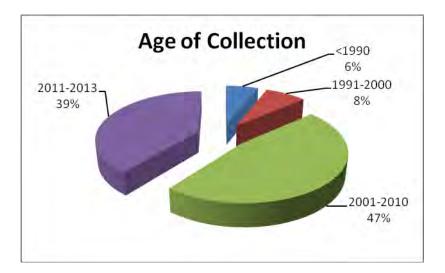
73

Activity:

-
40%

Ejournals – listed at end of report

Eresources Format of Collection Audio/Video 0% 2% Print Books Ejournals. 24% 41% Print Periodicals 2% Ebooks 31% Location of Collection Reference _____2% Audiovisual 2% _General 0% 21% Periodicals 2% Internet. 73%



Databases:

<i>Academic Search Premier (1975-)</i>	GreenFILE Indexes with some Open Access full-
Multi-displinary database for academic	text information on scholarly, government &
publications including peer-reviewed journals, &	general-interest titles on the human impact to
images.	the environment.
MasterFILE Premier (1975-) Magazines, reference books, biographies, primary documents, & images.	Military & Government news for all branches of the military & government.
eBook Collection e-book titles. Searchable,	Vocational & Career (1985-) Trade and industry-
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